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30 Nov 1978, DoDD 5200.10; AGO D/A ltr, 29 Apr 1980	

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(18) OACSFOR (19) OT-RD-660487

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DEPARTMENT OF THE ARMY
OFFICE OF THE ADJUTANT GENERAL
WASHINGTON, D.C. 20310

(11) 15 Nov 66

(12) 36p.

IN REPLY REFER TO

AGAM-P (M) (2 May 67) FOR OT

10 May 1967

SUBJECT: ~~Operational Report~~ ⁶ Lessons Learned, ^{Headquarters,} US Army Support
Command, Qui Nhon [u]. 8

TO: SEE DISTRIBUTION

9 Operational rept. for quarterly period ending 31 Oct 66.

AD 386678

1. Forwarded as inclosure is Operational Report - Lessons Learned, Headquarters, US Army Support Command, Qui Nhon, for period 1 August 1966 through 31 October 1966. Information contained in this report should be reviewed and evaluated by CDC in accordance with paragraph 6f of AR 1-19 and by CONARC in accordance with paragraph 6c and d of AR 1019. Evaluations and corrective actions should be reported to ACSFOR OT within 90 days of receipt of covering letter.

2. Information contained in this report is provided to the Commandants of the Service Schools to insure appropriate benefits in the future from lessons learned during current operations, and may be adapted for use in developing training material.

BY ORDER OF THE SECRETARY OF THE ARMY:

Kenneth G. Wickham

KENNETH G. WICKHAM
Major General, USA
The Adjutant General

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HEADQUARTERS
US ARMY SUPPORT COMMAND, QUI NHON
APO 96238

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AVCA-QN-GO

15 November 1966

SUBJECT: Operational Report-Lessons Learned (ECS CSFOR-65)

TO: ~~1~~ Commanding General, 1st Logistical Command, ATTN: AVCA-
GO-O, APO 96307
Commander-in-Chief, United States Army, Pacific, ATTN:
GPOP-MH, APO 96558
Deputy Commanding General, United States Army, Vietnam,
ATTN: AVC-DA, APO 96307
Assistant Chief of Staff for Force Development, Department
of the Army, Washington, D.C. 20310

Operational Report-Lessons Learned for period 1 August 1966
through 31 October 1966 is submitted.

QNL 142/447

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as

Charles R. Meyer
CHARLES R. MEYER
Brigadier General USA
Commanding

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SECTION I

SIGNIFICANT ORGANIZATIONAL ACTIVITIES

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1. (C) Significant Command Activities:

a. The arrival of the 5th Transportation Command (Terminal A) ~~commanded by COL Louis J. Maricle~~ and the 8th Transportation Group (Motor Transport) ~~commanded by COL J.P. O'Connor~~ greatly reduced the backlog of deep draft cargo vessels waiting to be unloaded and facilitated a speedier movement of cargo to forward supply areas.

b. A turning basin and channel was dredged to permit entry of deep vessels into the harbor.

c. A DeLong Pier and causeway were constructed within the harbor to permit berthing of deep draft vessels. Two of the planned four sections are complete.

d. Logistical support was effected to Operations Paul Revere II, Paul Revere III, Paul Revere IV, Thayer I, Thayer II, Irving, North Carolina, Maeng Ho 6, and Prairie. Buildup of Dak To Supply Point was accomplished during the reporting period.

2. (C) Director of Personnel and Administration

a. Awards and Decorations presented

Legion of Merit	6
Bronze Star Medal	91
Army Commendation Medal	124
Air Medal	4
Purple Heart	1

b. Strength: OFF WO EM AGG

(1) Assigned

Aug	480	51	8540	9071
Sep	499	55	8816	9370
Oct	559	72	10968	11617

(2) Attached MD Units

Aug	319	3	1265	1587
Sep	322	3	1252	1577
Oct	324	3	1170	1497

(3) Total assigned and attached

Aug	799	54	9805	10658
Sep	821	58	10068	10947
Oct	883	75	12156	13114

c. Casualty Reporting to include serious ill/inj, and CROWN reports.

Aug	7
Sep	12
Oct	6

d. Replacements.

Aug	1038
Sep	881
Oct	912

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DOWNGRADED AT 3 YEAR INTERVAL
DECLASSIFIED AFTER 12 YEARS
DOD DIR 5200.10

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e. Reenlistw

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Aug	27
Sep	25
Oct	19

f. Promotions: E4 E5 E6 E7 E8 E9

Aug	337	34	0	9	2	0
Sep	311	351	83	8	1	1
Oct	691	189	111	5	0	0
TOTAL	1399	574	194	22	3	1

g. Arrival and departure of key individuals

- (1) Departure: COL Richard L. Bull, Depot Commander
- (2) Arrivals: COL Maricle, CO, 5th Trans Comd
COL Morgan, Depot Commander
COL Arbuckle, Depot Deputy Commander
COL O'Connor, CO, 8th Trans Group

h. Postal Activities:

- (1) Individuals served: 21,677 military, 714 other
- (2) Money order business: \$3,284,097.99
- (3) Mail traffic: 4,503 pouches, 23,898 sacks, 6,651 outside pieces.
- (4) Average transit time: Airmail 5 days, MOM 7 days, Surface 74 days.

i. Civilian employees:

- (1) US PAC - 3
- (2) Local National (permanent hire) 2,366 (majority utilized in logistics activities; depot, storage and transportation activities).

j. Safety statistics:

Motor Vehicle Accident Rate (Per 100,000 miles)		Military Injury Rate (Per 100,000 man days)	
Aug	1.49	Aug	8.23
Sep	1.05	Sep	6.55
Oct	.45	Oct	7.66

3. (U) Protocol Section Activities: The following VIP's visited the US Army Support Command, Qui Nhon during the reporting period:

NAME	DATE
LG Meyer J4 JCS	2 Aug
MG Keith L. Ware Chief Information Office DA	3 Aug
MG Eifler CO, 1st Log Comd	4 Aug
Dr Shirley G. Fisk Depot Asst Sect of Defense (Health & MD)	4 Aug

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NAME	DATE
General Harold K. Johnson CS of the Army	7 Aug
General W.C. Westmoreland COMUSMACV	7 Aug
BG Lollis DCG 1st Log Comd	8 Aug & 16 Aug
MG Clarence C. Haug CG 2nd Log Comd	16 Aug
LTG Engler DCG USARV	16 Aug
BG Frank D. Miller DC of S Plan & Opns USARV	24 Aug
General Hamilton. Howie VP Bell Helicopter	24-25 Aug
BG Lucsak US Army Ammo Procurement and Sup Agency	28 Aug
Adm US Grant Sharpe Cline PAC	31 Sep
LTG Lawrence J. Lincoln DC of S for Logistics DA	2 Sep
BG Lollis DCG 1st Log Comd	3 Sep
MG Eidler CG, 1st Log Comd	5 Sep
LTG Larsen CG, IFFV	5 Sep
LTG Heintges DCG MACV	6 Sep
BG Pearson CG, 1st Bde 101st Abn Div	6 Sep
MG Dunn J5 MACV	7 Sep
BG Raymond Director of Construction MACV	7 Sep
MG Albert O. Conner Chief OPO DA	18 Sep
Gen Dwight E Beach CINCSARPAC	23-24 Sep
Gen W.C. Westmoreland COMUSMACV	25 Sep
LTG Larsen CG IFFV	6 Oct

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NAME

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DATE

LTC Engler
DCG USARV

7 Oct

MG Eifler
CG, 1st Log Comd

7 Oct

Honorable Robert S. McNamara
Sect of Defense

12 Oct

LTC Edgar C. Dolan
DCG USARPAC

13 Oct

Gen Creighton W. Abrams
Vice C of S USA

16 Oct

DC Moore
PM USARV

22 Oct

MG Austin S. Montgomery
CG Eastern Area MINEG

25 Oct

MG Eifler
CG, 1st Log Comd

29 Oct

L. Director Security Plans & Operations

a. Operations

(1) Operation Paul Revere II was in progress 3 Aug to 26 Aug supported by Task Force Barron consisting of 4 Off and 79 EM.

(2) Operation Paul Revere III was initiated on 16 Sep supported by TF Wells, consisting of 4 Off and 91 EM in support of the 3/25 Inf Bn. Paul Revere III terminated 18 Oct.

(3) Operation Paul Revere IV was executed on 19 Oct. Task Force Hidalgo, consisting of 2 Off and 74 EM was formed and deployed to the 43 Paul Revere IV in support of the 2/4 Inf Div. On 19 Oct the Operational Control of TF Wells and TF Hidalgo was assigned to Pleiku Sub-Area Command. On 29 Oct Task Force Hidalgo closed in at Pleiku for rest and recuperation. Task Force Hidalgo was redeployed to the Oasis in support of Paul Revere IV on 31 Oct. Task Force Wells remains at Plei Djéren.

(4) Operation Thayer/Irving was executed on 13 Sep and terminated 25 Oct. Task Force Hincir, consisting of 4 Off and 97 EM, was colocated with the 1st Cav Div FSE to support this operation.

(5) Thayer II was executed 27 Oct and is still in progress. Task Force Hincir remains to support this operation.

(6) Operation Prairie was initiated 27 Sep supported by Team Wheeler (now Long) consisting of 1 Off and 53 EM. The mission of Team Long is to provide maintenance support and ammunition resupply to the 2/94 (-) Arty and 1/40 Arty. Operation Prairie continues.

(7) Team Kreidler, consisting of 2 Off and 43 EM, was deployed 18 Oct in support of the 4th Bn 503 Inf in Operation North Carolina. The mission of this team is to furnish Army peculiar items to supported unit. Operation North Carolina continues.

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(8) Team Dennison (now Burgess) consisting of 10 EM was deployed 18 Oct in support of A Btry 2/9th Arty. The mission of this team is to furnish maintenance support and ammunition resupply to supported units.

(9) Easter Sealift, consisting of 7 WO and 62 EM was deployed 18 Oct to provide sealift support to the 3rd MAF. Easter Sealift terminated 30 Oct. Personnel and equipment were returned to parent unit.

(10) The following 1st Logistical Command Units arrived this command as indicated below:

UNIT	ARRIVAL DATE
64 TC Co Mam Trk	10 Aug 66
159 TC Co HHD Trk Svc	10 Aug 66
172 PI Sec Disb	10 Aug 66
573 Supply & Service Co	29 Aug 66
88 TC Co Lt Trk	29 Aug 66
520 TC Det Trk Trans	27 Aug 66
495 Med Det Co Hq AC	19 Aug 66
501 Med Det Disp MA	19 Aug 66
279 QM Det Co Hq AC	29 Aug 66
861 SC Det (TH RD)	18 Sep 66
5 Trans Cwd (Trk A)	29 Sep 66
514 Engr Det (602)	29 Sep 66
865 EI Det (Acetylene Generating)	29 Sep 66
300 TC Co (Trk Svc)	25 Sep 66
90 Hvy Matl Sup	24 Sep 66
248 Rpr Pts Co	28 Sep 66
561 Hvy Mtl Sup	30 Sep 66
8 TC Co HHD Motor Transport	19 Oct 66
54 TC Bn (Trk)	23 Oct 66
88 TC Co Lt Trk	24 Sep 66
359 TC Co HHD	19 Oct 66
512 TC Co (Lt Trk)	23 Oct 66
523 TC Co (Lt Trk)	23 Oct 66
522 TC Det TH PL	21 Sep 66
563 TC Co (Lt Trk)	23 Oct 66
669 TC Co Lt Trk	29 Oct 66
844 TC Co (Trk Svc)	17 Oct 66
863 TC Co (Lt Trk)	14 Oct 66
90 CS Co MMS	24 Sep 66
135 HED CS (EN HLM Rpr Svc)	30 Oct 66
248 CS Co Rpr Pts	27 Oct 66
579 CS Det Mess	19 Oct 66
438 MD Det	16 Sep 66
572 OD Det Hq	14 Oct 66
7 QM Det Flt Hqs	24 Oct 66
546 SC Det	24 Oct 66
861 SC Det	16 Oct 66
519 TC Det Tug	26 Oct 66

b. Plans and Orders

NO	TYPE	INITIATED	COMPLETED
2	OPORD	2	2
4	FRAG ORD	4	4
11	OPLAN	10	8

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c. Gainingen 1

<u>NO.</u>	<u>NAME</u>
OPLAN 30-66	JEB STUART (U)
OPLAN 40-66	NORTH CAROLINA (U)
*OPLAN 41-66	SOUTH CAROLINA (U)
OPLAN 43-66	MARSHALL (U)
OPLAN 44-66	WINTHROP
OPLAN 47-66	TRAVIS (U)
**OPLAN 50-66	GATES (U)
* Supersedes OPLAN 27-66	SOUTH CAROLINA (U)
** Supersedes OPLAN 47-66	TRAVIS (U)

5. (U) Director of Supply (U)

a. On 20 Aug 66 the Directorate of Petroleum was red and the Petroleum functions formerly performed by the Director ply was transferred to the new Directorate.

b. During the reporting period emphasis was placed on proving the accuracy of the Daily Logistical Report by utilization of permanently assigned NCO's and revised guidance to reporting elements. Staff responsibility for Subsistence supply in Nhon Support Command was assumed.

c. Sundry packs continue in short supply and strict control is maintained to insure fair distribution among the task forces.

d. On 26 October the United Fruit Line Ship Hibrieras replaced the USNA Bondia as the floating refrigerated storage for Qui Nhon Depot. The Hibrieras increases the useable refrigerated storage space by 72,751 cubic feet.

e. The FM Radio Conversion program of non-divisional units supported by USASC, QN, is progressing on schedule since its initiation during September 1966. To this date, 20% of the programmed units have been converted following priorities established by 1st Logistical Command.

f. New PX Clothing and Self Service Supply Depot facilities were opened in An Khe and Pleiku which will increase service to the supported units and reduce the number of customers coming to the Depot.

6. (U) Director of Ammunition

a. During the reporting period, the mortar renovation facility at the Qui Nhon Ammunition Sub-Depot renovated 31,863 rounds of 81mm mortar ammunition. A total of 93,868 81mm mortar rounds have been renovated to date. Total rounds awaiting renovation are:

81mm mortar all types	33,323
60mm mortar all types	42,463

b. The current function-test program is being used to determine the extent of modification required on mortars awaiting renovation.

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DODIC	NOMENCLATURE	DODIC	NOMENCLATURE
G285	Ctg 90MM AB T	G215	Big Illum Green red star cl.
0444	Ctg 105MM HB 2/1 RD	G322	Big smk grl yellow
0451	Ctg 105MM smk green	G437	Flare soft para
0452	Ctg 81k RD	A772	Fuze RD M25
0706	Ctg 4.2" Illum	A319	Fuze RD M25 Ser 171
D548	Proj 155MM Sucker HC		

h. During this reporting period 38 C-123 sorties and 21 C-130 sorties were flown for a total lift of 602.5 tons. Airlift was accomplished as indicated below:

OPERATION	HR SORTIES		FROM	TO	TONS LIFTED
	C-123	C-130			
N Carolina	9	17	QN	DaiNang	432.5
PratFie	-	4	QN	Dong Ha	45.4
Paul Revere IV	29	-	QA	Plei DeJarang	124.6

i. During this reporting period 5 sea-shipments LST and LCU were made for a total of 3,465 tons

OPERATION	TIME AND NR SHIPS		FROM	TO	TONS
	LCU	LST			
TM Burgess		2	QN	Chi Lai	1172
N Carolina		2	QN	DaiNang	218
III MAF		2	QN	DaiNang	916
Tuy Hoa	2		QN	Tuy Hoa	290
Cam Ranh Bay		2	QN	Cam Ranh Bay	268

j. Following is the construction progress within USASC, Qui Nhon at the end of the reporting period.

(1) Qui Nhon

(a) 132 storage pads and 2 bays required.

(b) 103 storage pads completed.

(c) Date for completion is undetermined. The site for 30 additional storage pads is being surveyed. Construction directive has not been received by the 937th Engineer Group.

(d) Administration building completed.

(e) Maintenance buildings-undetermined. A locally fabricated 40' x 140' renovation building is being designed.

(f) Roads - estimated date of completion is undetermined. Roads are usable but as yet do not have a hard surface.

(g) Fence completed.

(2) An Nhe

(a) 27 storage pads required.

(b) 21 storage pads completed. These pads are in critical need of repair.

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Operations Summary:

(1) Operations supported by the 184th OD Battalion during the reporting period are summarized as follows:

OPERATION	DURATION	TONS ISSUED	DAILY AV ISSUED
Paul Revere II	26 Days	2,482.5	96.4
Paul Revere III	33 Days	375	11.5

(2) Operations currently in progress being supported by the 184th OD Battalion are summarized as follows:

OPERATION	DAY STARTED	TONS ISSUED	DAILY AV ISSUED
*Dak To Support	24 Oct	12	3.7
Paul Revere IV	19 Oct	7.7	18.8
N Carolina	18 Oct	252.8	10.1
Thayer/Irving	13 Sep	534.3	118
Thayer II			
Prarie	27 Sep	1302	39.5

* Build. up only

d. The EOD section has completed 385 incidents and has performed function testing of 560 81MM mortar rounds. In addition 3 EOR classes were held.

e. Following are quantities in short tons on hand at the beginning of the reporting period; the receipts issued and quantities on hand at the end of the reporting period; and the issue and stockage objective.

	BALANCE O/H	RECEIPTS	ISSUES	ENDING BAL S/O	
QD Depot	18,864	40,491	30,738	28,617	40,552
AN Khe	6,935	6,805	6,606	7,134	9,406
Pleiku	5,296	13,394	12,834	5,856	6,414
TOTAL QNSC	31,095	60,690	50,278	41,607	56,372

f. Submitted is an analysis of storage capabilities and space available at the end of the reporting period, as compared to current requirements of the stockage objective.

	AVAILABLE		TONS	ACRES	SHORTAGE	
	TONS	ACRES			TONS	ACRES
Qui Nhon	33,900	1,240	40,552	2,770	6,652	1,530
An Khe	5,000	320	9,406	643	4,406	323
Pleiku	5,000	150	6,414	439	1,414	289
TOTAL QNSC	43,900	1,710	56,372	3,852	12,472	2,142

g. The following items are in critical supply (75% or less than S/O) in the Qui Nhon Support Command:

DODIC	NONMENCLATURE	DODIC	NONMENCLATURE
A017	Ctg 12 GA OO Buck	E680	Proj 8" HE
A182	Ctg 30 Cal Carb Ball M1 Clip	G389	Ctg Gren R 7.62MM
A183	Ctg 30 Cal tr	H015	Gren Red steamer
A218	Ctg 30 cal ball 4 and 1 LXD	H555	Rkt 66MM Heat M72
B627	Ctg 60MM Illum	J231	Rkt Mtr 2.75 LSEFAR
B630	Ctg 60MM smoke	L311	Sig illum grd red star
C285	Ctg 90MM AP-T	C315	Sig Illum Green red star cl

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(c) Estimated Date of Completion (EDC) of storage pads - undetermined. Due to higher priority projects, additional construction and repairs have been postponed.

(d) EDC Administration building - undetermined.

(e) EDC Roads undetermined.

(f) EDC Fence indefinite. ASP is within the 1st Cav Division perimeter fence.

(3) Pleiku:

(a) Sixteen storage pads - completed.

(b) EDC Administration building - indefinite.

(c) Roads completed.

(d) Fence - completed.

(e) A 50 pad, 15,000 ton ACP for Pleiku has been requested.

7. (U) Area Engineer

a. R&D Activities

(1) The Base Development plan for the US Army Support Command, Qui Nhon will be up dated on 1 December 1966. This plan will be revised through a joint effort by the 937th Engineer Group and the office of the Area Engineer. Areas within usable cantonment areas are growing short. The "Self Help" program is currently underway and is progressing at a satisfactory rate.

(2) Pacific Architects and Engineers completed 237 individual Job Orders and 1999 maintenance service order during the reporting period. Although this is a good completion percentage, it is felt that a greater number could have been accomplished had the government furnished equipment to be provided under the contract.

(3) During the reporting period, 55 (100 KW) generators were received and allocated. In the same period, ten (10) generators were deadlined because of broken blower shafts.

(4) During this period ten (10) deep wells were drilled with ten (10) additional to be drilled. Two (2) wells have pumps installed and are in operation. Pumps supporting RMK wells have not arrived.

b. Real Estate:

(1) Real Estate acquisition within the greater Qui Nhon area has become critical. Qui Nhon itself has reached the saturation point with no other land presently available. Future acquisitions outside the city will require taking private land. It should be noted in regard to troop deployment that an average of three months is required to obtain public land and approximately six months for private land.

(2) Within the Pleiku area additional land is available and less difficulty has been experienced in obtaining land acquisitions. An average of two months acquisition time is normally required in this area.

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8. (C) Director of Transportation

a. The Command expanded its capabilities with the arrival of the 5th Transportation Command (Terminal A) and the 3th Transportation Group (Motor Transport). In addition eight (8) truck companies, three (3) terminal service companies and one (1) truck battalion also arrived during this period. With the arrival of these new units the backlog of deep draft cargo vessels is being eliminated and the shortfall of cargo being moved to the forward supply areas has been reduced. These new units when coupled with the Han Jim Transport Company's capability for vessel discharge and beach clearance tonnage provide this Command with the tools needed to accomplish the logistical missions assigned to it.

b. In an effort to better utilize the resources available to this Command for the accomplishment of our port mission the following projects were initiated and accomplished during this period:

(1) The local Vietnamese rail line was extended to LST Beach so as to provide an additional means of beach clearance.

(2) A permanent LCU/LCM discharge ramp was constructed on LST Beach with a capacity of berthing 8 boats simultaneously.

(3) A channel was dredged to the inner Qui Nhon harbor to permit the entry of deep draft vessels up to a draft of 24 feet and a turning basin also was dredged.

(4) BARC beaching facilities were moved from Pad Beach to LST Beach in an effort to forestall difficulties which were experienced during the last monsoon season.

(5) A DeLong Pier and causeway were constructed within the inner harbor to permit berthing of deep draft vessels. Presently only two sections of the pier are complete and can accommodate two vessels. Upon completion of the pier there will be space for six vessels.

c. The Qui Nhon TMP vehicles travelled 436,652 miles during this reporting period. The local bus system transported 113,285 passengers during the same period over four different routes.

d. The Qui Nhon Hold Baggage activity received, documented, banded and shipped 5,937 pieces of hold baggage.

e. This Command transported 4,386 S/T of cargo to Phu Cat Rmk airfield construction site on the Vietnamese National Railroad.

9. (U) Staff Judge Advocate:

a. During the reporting period (1 August through 31 October 1966) two significant problems developed and one new activity was added to the Judge Advocate Section. The first problem concerns working space. The assignment of the Judge Advocate Section of the 5th Transportation Command to duty with the United States Army Support Command, Qui Nhon, has resulted in a situation where ten (10) people work where previously only (7) seven people worked. The working space is crowded. By rearranging equipment and office furniture the increased staff has all been integrated into the original space.

b. The second problem involved the administration of military justice. A review of Article 32 Investigation Reports, Summary and Special Courts Martial Records of Trial, and proceedings under the provisions of Article 15, UCMJ, revealed the prevalence of many errors. This resulted because of the frequent rotation of

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13 personnel. To correct the situation, the Judge Advocate Section has commenced the publication of a periodic bulletin dealing with all aspects of military justice administration. The bulletin, if retained on a permanent basis, will provide a reference for the resolution of many problems which commonly confront those dealing with the administration of military justice. The Judge Advocate Section has also commenced periodic military justice administration classes for company clerks and courts and board clerks. It is believed that these two actions will significantly decrease the number of errors previously noted.

c. The significant new activity of the Judge Advocate Office is the responsibility for investigating and reporting all marine casualties occurring in the Qui Nhon Port and adjacent area. This new activity of the Judge Advocate Section arose as a result of the 5th Transportation Command Judge Advocate Section being assigned for duty with the United States Army Support Command. The 5th Transportation Command Judge Advocate Section is responsible for such investigations and reporting. It is anticipated that this activity will consume a large share of one Judge Advocate Officer's time.

10. (U) Inspector General:

a. To perform its assigned mission, the Inspector General Section is staffed with two (2) officers and one (1) enlisted man.

b. Summary of complaints and requests for assistance during the report period:

<u>AREA</u>	<u>COMPLAINTS</u>		<u>REQ FOR ASSIST</u>
	<u>JUSTIFIED</u>	<u>UNJUSTIFIED</u>	
USASS, Qui Nhon	0	0	115

c. Investigations. None

d. Inspections:

(1) The 184th OD Battalion and its subordinate units less the 661st Ammunition Company received their Annual General Inspection 25-27 October 1966.

(2) This unit meets satisfactory standards and is capable of performing its operational mission.

11. (U) Chaplain:

a. Activities: Significant chaplain activities during the reporting period reveals an increase in chapel attendance, adequate area coverage, improved worship facilities, an enthusiastic response to civic action and community relation projects, and an increased role in monitoring chaplain supplies.

b. Problems: Chaplains are always concerned with maximum troop participation in the religious programs. They want to conduct enough services to allow all personnel an opportunity to worship. Chaplains are also interested that suitable places of worship are provided for their congregations. The place of worship should be quiet, clean, and orderly. In addition, arrangements have to be made to conduct religious services throughout the entire normal worship day, Saturday and/or Sunday. A sufficient number of week day services also have to be arranged in order to provide worship opportunities for the busy troops who work every day and many hours each day.

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c. This office always has to concern itself with logistical support in supplying chaplain supplies to the area supported by the Qui Nhon Depot. Monitorship responsibility requires many hours on inventories, approving and/or disapproving requisitions and maintaining a transaction register.

d. Solutions: Command interest in applying solutions has been most beneficial. Proper scheduling of place and time of services have assisted the religious programs immensely. The construction of a new area chapel has enhanced the total religious program in the Qui Nhon area. Additional chapels for adequate worship centers should be encouraged. To assist this office in monitoring chapel supplies and keeping the chaplain supplies moving we assigned a specialist to work with the Depot to coordinate requests and issues. A smoother operation is anticipated.

e. Achievements:

(1) Achievements are sometimes noted by statistics. The following statistics indicate the activities of approximately 21 area chaplains for the reporting period. 1242 services conducted with 30,077 attendance. October reached an all time high with nearly 11,000 in attendance. 6855 visits were made to the troops in their barracks and training area and 2,751 were visited in the hospital. In addition chaplains counseled 8,562 men, taught 123 classes for 501, gave 87 private instructions and baptized 3.

(2) Civic actions and community relations involving chaplains assisted five orphanages. The Holy Infant Orphanage received two large fans that were installed plus sundry other items. \$396.50, RVN \$720,250 pounds of food, 200 pounds of clothing, 500 pounds of soap, 10 cases of canned milk. Plans were drawn for a kitchen-dining room complex at the Catholic Kim Chau Orphanage in An Nhon. The received 10 insect nets and 100 packets of writing paper. In addition they received, \$933.00, 1400 pounds of food, 125 pounds of clothing, 455 pounds of soap, 2 1/2 tons of salvage lumber, 25 pounds of tooth paste. The Dong Tien Orphanage received \$54.35 and 200 pounds of food. A regular sick call has been established at the Vien Duc An Bae Orphanage. Considerable work has been done in repairing and miscellaneous construction on the buildings and furnishings. Specific assistance was given in the form of RVN \$45,000, 150 pounds of food, 200 pounds of clothing, 650 pounds of soap, 100 pounds of toys, 50 pounds of candy. Eighty beds were constructed and donated to the Xuan Phuong Orphanage in addition to a sewing machine. Significant contributions were, 70 pounds of food, 25 pounds of clothing, 75 pounds of soap, 2 cases of canned milk.

(3) Two hospitals were aided during the past quarter. Electrical wiring was installed and the warehouse door welded at the Holy Family Hospital. Also an X-ray and film developing room was constructed. Arrangements were made transport lepers from the Qui Hoa Hospital to the 85th Evacuation Hospital for chest X rays. In addition the hospital received \$400.00, RVN \$81,350, 7,000 pounds of food, 500 pounds of soap, 300 pounds of clothing and the Catholic Relief Service supplied 10,000 bags of cement, this office arranged for shipment from Saigon to Qui Nhon. Also transportation arrangements were made for two non-leperous amputees to go to Saigon to be fitted with artificial limbs.

(4) A dispensary was constructed at Nhon Hoe and equipped with beds, surgical table, midwives bed, medicine cabinets, desks and benches.

(5) Five schools were assisted during the past quarter in the Qui Nhon area. The Normal School in Qui Nhon was supplied with 250 pounds of toilet and laundry use soap for use by needy students. The Buddhist High School was given English Language text

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15 books, in history, science and English, donated by American High Schools. Four hundred pounds of school supplies and one hundred pounds of clothing was donated to the Tuy Phue District Schools. Two additional class rooms were completed and 100 bags of cement were supplied to the Tin Lanh School. Thirteen tons of salvaged lumber and \$518.25 toward the purchase of an organ was donated to the LaSalle Brothers School.

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(6) Shelter, food, and clothing was provided for refugees displaced to the Qui Nhon area. Two refugee centers were aided during the report period. Ngoc Thanh Refugee Center has regular medical team calls established and the Charity Laundry enlarged. A dispensary was constructed and arrangements have been made for a bulldozer and entrenching machine to build a drainage system to correct the flooding of the center. Other assistance included, 500 pounds of food, 100 pounds of clothing, 263 bags of cement, 48 sheets of tin roofing, 4 ton of salvage lumber, and 25 pounds of soap. The Cathedral Refugee Center received 25 pounds of clothing and 4000 pounds of soap.

(7) In local church and mission work \$VN\$ 231,198 donated to churches in Binh Dinh Province. Also 5,000 pounds of food, 500 pounds of soap, 150 pounds of clothing were distributed to needy individuals through Rev Chester Travis, missionary to Binh Dinh Province.

(8) Three miscellaneous activities and agencies were assisted during the quarter. Primary in this area was the Phu Thanh Fire Victims. Food and material for rebuilding was furnished, in addition to \$248.15, RVN\$ 2,370 and 5,000 pounds of food. The official Catholic Relief Agency in Qui Nhon "CARITAS", received \$1,173.60 and RVN\$ 12,795. A 2 1/2 ton truck was secured to transport lumber to be used in the Tuy Phuoc District rehabilitation project.

(9) In the field of securing aid from the states, five TV films and radio tapes were filmed at the Holy Infant Orphanage and Ngoc Tahn Refugee Camp for viewing in the Sacramento, California and Ann Arbor, Michigan areas.

12. (U) Information Office:

a. The information office processed 1315 hometown news releases for the period. 24 news feature stories were prepared and forwarded to the 1st Logistical Command for final edit and distribution to the news media. Major stories covered during the period included a feature on the new DeLong Pier, the construction of the 67th Evac Hospital, the dedication of the new chapel, the completion of the underwater pipeline, the opening of an ice plant and ice cream facility in An Khe, and civic action aid to the refugee centers at Phu My and Bong Son. Pictures accompanied all major feature stories.

b. Reporting units indicated that 927 of their subordinate units fulfilled the Command Information requirement of one CI program a month.

13. (U) Special Services

a. Motion Picture Service

(1) Eighty-five 16mm motion picture accounts have been approved for units within USASC, Qui Nhon. Forty-three of these unit accounts are capable of showing movies each night and are presently drawing films daily through Special Services.

(2) The total number of shows for the period 1 August through 31 October 1966 was 3,232.

(3) Total spectators for this period was 580,444.

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b. Entertainment:

(1) Nine USO Shows were staged for troop entertainment within the geographic area of USASC, Qui Nhon during the above reporting period.

(2) Participation and attendance for all USO Shows during this period was 18,256.

c. Sports Participation:

(1) Participation in organized water recreational activities was 13,455 persons.

(2) Small games participation was 7,784.

d. Library: The newly established library participation and attendance was 7,855.

e. R & R Program: The attendance for this reporting period are as follows:

<u>LOCATION</u>	<u>ATTENDANCE</u>
Hong Kong	205
Manila	74
Bangkok	255
Malaysia	15
Taipei	89
Hawaii	86
Tokyo	243
Singapore	32
	999

14. (U) Headquarters and Headquarters Detachment

a. This Headquarters has actively engaged in a training program which strives to provide the members of the unit with basic knowledge they are required to possess in order to better perform their duties.

b. To this effect several classes on difficult aspects of training have been conducted every Monday with the first class being given on 26 Sep 66. Subjects taught are as follows:

<u>SUBJECT:</u>	<u>DATE</u>
Soldier Voting	26 Sep 66
All About Money	10 Oct 66
Weapons Safety	17 Oct 66
Fire Prevention	14 Oct 66
All About Safety	1 Nov 66
SAEDA	7 Nov 66

Training is being conducted at three different times for a one hour period so as to obtain maximum attendance. Attendance has been increasing gradually up to 74% on 1 Nov 66.

c. During the period 1 August 1966 through 31 October 1966 the following changes in units attached to HHD, ISASC, QN were effected:

(1) The 579th Mess Detachment was attached to HHD, USASC, QN with 13 enlisted men. 4 of the men are working in the USASC, WN Mess Hall with the remainder of the men working with the DaNang Sub-Area Command.

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(2) The 506th EN Det, 550th AN Det, 568th EN Det, 604th EN Det, 527th QM Det, 861st SC Det and the DaNang Sub-Area Command were released from attachment to HHD, USASC, QN. This service to lessen the tremendous work load incurred by the large number of personnel assigned and attached to HHD, USASC, QN and thereby increases the efficiency of the operation.

(3) An AIO Inspection was conducted in this command by an inspection team from the 1st Logistical Command on the 3d and 4th of October 1966. This command received a satisfactory rating.

15. (C) Director of Maintenance:

a. In order to provide adequate maintenance support throughout the area of responsibility of the US Army Support Command, Qui Nhon, the 149th Maintenance Company (Lt) (DS) was moved to Pleiku, 15 August 1966. The 749th Maintenance Company assumed responsibility for all direct support maintenance to non-divisional units in the Pleiku area. They also assumed the responsibility for back-up direct support to the divisional units. The 149th Maintenance Company took, under its operational control, all the various detachments of maintenance personnel operational in Pleiku, such as the radar support detachment, and has provided a cohesive, organized maintenance effort in the area.

b. The collapsible drum repair facility has continued to maintain its 20 drums per day average production rate throughout the quarter. This has been instrumental in providing needed POL to support combat operations. Additional vulcanizers have been received and will be put in service as soon as the facility completes its move to the Cha Rang Maintenance Complex.

c. Work on the maintenance buildings at the Cha Rang Maintenance Complex, 20 miles northwest of Qui Nhon on Highway 19, has progressed slowly during the quarter. The Engineer Battalion constructing these buildings has been heavily committed in support of combat operations. The cantonment area which will eventually house the 1000 men of the general support battalion is now occupied by one company and a detachment. The 618th Maintenance Company is performing its maintenance mission in the shops and other buildings already completed. This beneficial occupancy is proving quite satisfactory in that it cuts down on the effects of dust and rain, the two most formidable natural obstacles to good maintenance operators in Vietnam. Billets have been constructed under the self-help program for the 618th Maintenance Company and the 865th EN Det.

d. The 865th EN Det, a unit capable of generating oxygen, acetylene and low pressure nitrogen, has been housed in the Cha Rang Maintenance Complex and is in process of setting up its equipment.

e. The 5th Maintenance Battalion and the maintenance units in An Khe and Pleiku, supported combat operations during the quarter with maintenance sections attached to Logistic Task Forces, consisting of one officer and from 10 to 15 enlisted men, and maintenance teams attached to specific units or unit groups. The teams and sections came primarily from the assets of the 5th Maintenance Battalion. Due to the limited number of personnel in certain MOS areas, outside support had to be acquired from Cam Ranh Bay and Saigon Support Commands for support of Army artillery units deployed with the Marines. At least one Task Force has been deployed throughout the entire quarter and during most of the quarter there have been two such forces in the field.

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f. Communications with TASK FORCES have improved during the last quarter leading to a more rapid repair parts resupply when parts are available.

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16. (U) Director of Services:

a. Bakery: During reporting period 1,449, 946 pounds of bread were baked at two operating bakeries which was 96.04% utilization of their capability. The bakery in Qui Nhon experimented with baking hot dog rolls for the USO and produced a very satisfactory product using regular loaf pans. Molding of the rolls was by hand and required considerable time. An increase in field bread requirements coupled with a shortage of bakery personnel caused a discontinuance of the experiment. In order to supply the amount of bread called for by the menu both bakeries operated an average of 14 to 16 hours each day.

b. Bath: There were 165,230 showers provided US Forces during period by QM bath units for a 49.1% utilization. Most using units improvised shower facilities within their area, and no estimate can be provided of the number of showers taken through this medium.

c. Laundry: Laundry processed by QM units during reporting period amounted to 1,717, 384 pounds which as a 59.2% utilization. The concept of providing laundry service to groups (task forces) less than the capacity of one laundry section, required that laundry units be split up even lower than section in order to provide the service desired by combat units. Age of equipment and unavailability of repair parts forced equipment to be excessively deadlined. The main source of trouble was in the dryer generator unit. In an effort to remain operational external power, when obtainable, proved quite beneficial. Commercial laundry contracts were renewed during the period and processed 393,985 pounds.

d. Graves Registration: A total of 516 remains were processed by GR personnel with the Support Command. Graves Registration personnel performed no search and recovery missions as units recovered their own dead during operations.

e. Food Service: Ninety-six regular food service inspections and four IG inspections were conducted by food service personnel. All units were rated satisfactory. Movement of messes into permanent or semi permanent facilities progressed well with only none of thirty-seven messes remaining in temporary structures. Unit messes were plagued with shortages of school trained cooks, spare parts for M-1937 fire units and portable ice. One thirty ton ice plant became operational in Qui Nhon and was able to provide ice for Qui Nhon troops at the rate of one and one-half pounds per man per day. Ice plants are under construction at An Khe and Pleiku and will be completed during the next reporting period. An ice cream plant with a capacity of 350 gallons per day became operational at An Khe providing ice cream for troops in that area twice each week.

f. Post Exchange: Exchange sales totaled \$2,314,255.87 for the period which was a 4.9% increase over the previous quarter. The increase is attributed to the opening of a large retail shopping complex having numerous concessions. A much larger increase was expected and could have been achieved had the merchandise been available on the shelves. Out of stock conditions were attributed to untrained local national employees and in some cases low initial requirements estimates. During the next reporting period a laundry and dry cleaning concession, a car sales concession and a travel bureau are expected to open. Maintenance of MHE used by the PX Depot has been a real problem because the PX system uses a different type MHE from the Army and repair parts for PX MHE are difficult to obtain.

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g. Communications: A radio net was maintained with permanent stations at Qui Nhon, An Khe, Pleiku and DaNang and seven stations operating in support of task forces. Both AN/GRC-25 and AN/GRC-46 radios were used providing voice, teletype and CW capability between Headquarters and all the various sub-area commands and task force locations.

h. Property Disposal: The following represents property disposal activities during the reporting period:

- (1) Generations (Value of property turned-in) - \$1,396,000
- (2) Utilization (Value of issues) - \$238,000
- (3) Sale of property other than scrap (Value of property removed by contractor) - \$29,000
- (4) Expended to scrap (Value of property considered scrap) - \$1,022,000.

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Item: (U) Communications

Discussion: (C) Communication with subordinate commands is the main problem encountered. Land line is unsatisfactory without a radio backup. Radios have been requisitioned but have not as yet been received at this command.

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Observation: (C) Sufficient security communication equipment should be made available to a command prior to the assignment of a security mission.

Item: (U) Lighting

Discussion: (C) Perimeter lighting is not adequate within the security sub-areas of this command. There is an extreme lack of lighting equipment within this command. The lack of generators to power the lighting equipment is also a problem.

Observation: (C) Sufficient lighting and generators should be made available to each command in sufficient quantities to adequately light its perimeter.

Item: (U) Barrier Material

Discussion: (C) Sufficient security Barrier Material is not available within this command. Self Help is not effective without the materials to construct security barriers.

Observation: (C) Sufficient Security Barrier Material should be made available to each command in sufficient quantity to adequately secure the area.

Item: (U) Personal Security

Discussion: (C) Little problem exists in the personnel security field. The small problems encountered are being solved as they occur, and the overall personnel security system is operating smoothly.

Observation: (U) None

Item: Manifests from Ammunition Ships.

Discussion: (C) Manifests received from ammunition ships prior to discharge, in most cases, do not list the lot numbers of ammunition on board, and in some cases fail to list even the type of ammunition. Manifests that do list lot numbers generally are inaccurate in that both the lot numbers listed and quantities per lot are incorrect. This significantly delays determining an accurate status of stock on hand available for issue. It further precludes rerouting suspended ammunition stocks on board ships to prevent inefficient use of port facilities and storage facilities.

Observation: (U) Manifests for ammunition ships must accurately list ammunition on board by type, lot number, and quantity per lot.

Item: (U) The GOER family of vehicles can be used to logistically support combat operations.

Discussion: (C) The monsoon season in the central highlands of Vietnam creates conditions which prohibit or slow the use of conventional military vehicles. The GOER has the capability of moving in deep mud, has cross country mobility and can swim rivers when bridges or by-passes are washed out. During this test period the GOER's have hauled a variety of fuel, cargo and passengers without encountering major problems.

Observation: (U) The GOER vehicles have proved their usefulness and dependability in Vietnam. They provide a means of overcoming adverse weather and terrain conditions which hinder normal resupply efforts.

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Item: (U) Use of 5 ton commercial tractors in Vietnam to replace M series tractors.

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Discussion: (U) In order to provide immediate replacements for 5 ton military tractors which were turned-in for a variety of reasons this command was issued 100 International Harvester Tractors. During this reporting period extensive use has been made of these tractors with the following results.

a. The tractor lends itself to local haul requirements provided a good roadnet exists. Garrison type units who do not require a vehicle for off the road operations are more suitable for this type of vehicle.

b. For the discharge of RO/RO trailers from LST's either well-deck or specially top-deck loaded this tractor cannot be satisfactorily utilized.

c. The vehicle roadability is not adequate for use as a primarily line-haul vehicle within this command's zone of operations. This is due to the condition of Route 19 and Route 1 which constitute our MSR's. A continuing need operations makes this vehicle of little value for such missions. The tractor has shown a definite lack of mobility in muddy and sandy areas.

Observation: (C) This vehicles use must be confined to units and areas in which a good road surface exists and cannot be assigned to units engaged in line haul or off the road complexes.

Discussion: (C) Critical cargo is being delayed in arriving at the using port due to the use of vessels having multiple ports of discharge. In many instances a vessel completing discharge at one port must be sent to a holding area because the next port cannot yet receive it for discharge. This system creates unnecessary delays which would be avoided if vessels were loaded at CONUS ports for one destination in Vietnam. By employing a freight forwarding system of assembling cargo and achieving full ship loading a definite savings would be realized not only in money but also in time. Experience has shown that a vessel arriving at this port with cargo in all holds for this area can be discharged in one third the time it takes to discharge a like amount of cargo from a number of different vessels.

Observations: (C) It would be advantageous to direct as many vessels as possible to be loaded with cargo for one port of discharge.

Item: (U) Article 15 Proceedings.

Discussion: (U) During the period 1 August through 31 October 1966, approximately 620 Article 15 proceedings were received from units assigned and/or attached to this headquarters. The proceedings were reviewed for legal sufficiency. In many of the proceedings, it was necessary to take corrective action or direct commanders concerned to take corrective action because of the many administrative and legal errors detected in the proceedings.

Observations: (U) All commanders imposing nonjudicial punishments should consult AR 27-15 and the Addendum to the Manual for Courts-Martial 1951, as changed. In many cases it was revealed that many commanders do not have the required regulations necessary to assist them in this particular administration. In such cases and when uncertain, the Judge Advocate should be consulted prior to imposition of punishment. This will eliminate corrective action by the supervisory authority.

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Item: (U) Foreign Claims Against the United States Government.

Discussion: (U) During the reporting period, 145 foreign claims were filed against the United States Government. Most of them arose out of the operation of US Army vehicles. Of the total claims filed, 33 claims have been approved for payment by a Foreign Claims Commission. Eighteen (18) claims have been settled for less than the amount claimed. Twelve (12) claimants have been offered settlements of less than the amount claimed and have not yet accepted. Three (3) claimants have refused to accept settlements of less than the amount claimed and the claims have been returned to the Foreign Claims Commission.

Observation: (U) All military personnel, whether drivers of military vehicles, or just an ordinary pass or leave, should be informed of the high committee by military personnel. Military personnel should be advised of the probability of recovery measures being taken against individuals to reimburse the US Government for damage or destruction caused to military vehicles when it is proven that they were at fault, and also the probability of facing either nonjudicial punishment or courts-martial for acts and/or omission of acts and wrongdoings in which the individual may become involved.

Item: (U) Personal Damage Claims

Discussion: (U) During the period 1 August through 31 October 1966, ten (10) personal property damage claims have been processed and forwarded to higher headquarters for approval.

Observation: (U) Considering the many PCS moves made by military personnel and DA Civilians and the lack of secure places in which valuable items can be stored, the small number of claims processed for the quarter appear to be low.

Item: (U) Courts-Martial.

Discussion: (U) Fifty-seven (57) Special Courts-Martial and sixty (60) Summary Courts-Martial Cases were received from various units assigned and/or attached to this headquarters. All 117 courts-martial cases were reviewed for legal sufficiency and forwarded to 1st Logistical Command for final review. Prior to forwarding, many administrative errors were detected. Most of the errors were in the preparation of the Special Courts-Martial Record of Trial, and the appointing and promulgating courts-martial orders.

Observations: (U) Most of the errors result from the lack of trained personnel. These recurring procedural errors have been and will be brought to the attention of those attending the military justice administration classes given by the Judge Advocate Office. In addition, these matters will be discussed in the periodic bulletins published by the Judge Advocate Section. The Judge Advocate Section should be consulted when a problem cannot be resolved with available references.

Item: (U) Building of Chapels

Discussion: (U) MCA Funding for permanent chapel construction is still in the planning stage. Self-help troop billeting programs now in progress will see wooden cantonment areas spread throughout the area.

Observation: (U) To insure that temporary adequate and suitable places of worship are available until permanent chapels are provided, commanders of the larger troop areas should set aside a building as a combination chaplain office and chapel. Plans for these buildings are available in the Area Engineer office. When and if a permanent chapel is built in the area, this building could then revert to other organizational uses.

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Item: (U) Chaplain Supplies

23 Discussion: (U) Due to the buildup in Vietnam, the Chaplain supply system chaotic. Necessary items were not available, whereas items of no utility in Vietnam are abundant. In the past three months the 1st Log Command Staff Chaplain and the 2nd Log Command Staff Chaplain have worked out procedures to clear up this problem area.

Observations: (U) The Qui Nhon Support Command Chaplain's Office is definitely in the supply business. It now has to monitor requisitions, approve or disapprove them, submit requests for cancellations to the Depot Commander, and insure that items requisitioned reach the customer.

Item: (U) In-Coming Chaplains with units.

Discussion: (U) During the past three months six chaplains have arrived to the Qui Nhon Area with their units. In most cases they have come with a Headquarters, which filled up its TOE spaces with chaplains when the received deployment orders. It is possible that these units could have been assigned elsewhere. However all these chaplains are not needed here at the present time.

Observation: In the planning stages of deployment units on orders to this area should ascertain if TOE chaplains need accompany them. A surplus of chaplains would be avoided.

Item: (U) Photographic Capability

Discussion: (U) This office is the only staff section of the command possessing photographic and processing capability. The facilities available are limited and the equipment used is borrowed from other units in the area. The problem of providing photo service to the staff and to the units attached to the command created an over-load on present existing facilities. Positive steps have been placed into effect to better utilize photo facilities by limiting service to the following:

- a. Activities contributing directly to newsworthy events for release to the news media.
- b. Support of the staff sections on a priority basis.
- c. Limiting of Poloroid pictures to command activities.
- d. Providing photo service to units attached to this command on a non-interfering basis.

Observation: (U) There are inadequate photo facilities in Vietnam to provide necessary administrative requirements, i.e. ID photos, pictures to accompany investigations, chain-of-command pictures and photos for historical purposes.

Item: (U) Repair Parts Supply to Task Force Maintenance Elements.

Discussion: (U) As reported in the previous quarters report, the supply of repair parts to the maintenance element of a Task Force is made difficult by:

- a. Difficulty in communication.
- b. Difficulty in transporting needed parts to the Task Force.

Observation: (C) Direct radio-teletype communication has been established with all Task Forces and has virtually eliminated communications problems. This has required a close screening and control of all the radio assets of the Support Command. An aircraft (CV-2) has been committed for emergency Task Force resupply and has proved invaluable in speeding delivery of repair parts. Addition of a helicopter would aid even more. It has become necessary, in certain circumstances, particularly transport of small but vital parts, 22

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to provide a courier for them. While this would appear to be a waste of man-days, the decrease in deadline of vital equipment more than justifies the expanded time.

Item: (U) Task Force maintenance Section Composition.

Discussion: (U) Early Task Forces had maintenance elements of 15 to 20 men. Experience has shown that this large a force is unnecessary so long as certain skills are provided.

Observation: (U) A satisfactory maintenance section is provided if the following composition is adhered to:

a. Personnel

<u>RANK</u>	<u>JOB DESCRIPTION</u>
1st LT	Maintenance Officer
MSG E-6	Maintenance Supervision (EN or OD ROC)
SP 5/4	Auto Mechanic
E 3/4	QM Hv Eq/Auto Mech
E 3/4	Wrecker Operator/Auto Mech
E 3/4	EN Hv Eq Rpm/Welder
E 3/4	Emgr Lt Eq (Generator)
E 3/4	Supply Specialist

b. Equipment

3/4 Ton Trk w/Trl
2 1/2 Ton Trk w/Trl
3/4 Ton Contact Trk w/EN Set #3 which includes both arc and acetylene welding capability.
1 Ton Wrecker
2 1/2 Ton M100 Signal BS Van

Item: (C) Reorganization under COSTAR

Discussion: (C) On 20 Jul 66 reorganization under COSTAR was implemented as directed by USARPAC Co 175, dated 14 Jul 66. Several units were deactivated, others redesignated and some new ones activated. The units activated were equipped with the limited assets available and to date not one company is more than about 80% equipped and most have less than 50% of their TOE equipment. One company of this command is activated but virtually non-functional due to shortage of over 90% of its equipment and 78% of its personnel. Thus a unit on paper for over four months is in fact useless.

Observation: (U) It is useless to organize a unit in a Theatre of Operations where there is not sufficient equipment available to fully equip the other units in that theater.

Item: (U) Condition of bakery equipment

Discussion: (U) All bakery equipment in use is the 1945 model and has been in use for numerous years. Spare parts for these outdated units are difficult to obtain.

Observations: (U) Bakery equipment presently in use will not withstand continued operation for the 14 to 16 hours per day now required.

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Item: (U) Laundry units operating with less than Section integrity.

25 Discussion: (U) The requirement to support numerous combat operations in different locations all at the same time has required that in many cases token laundry support (one washer and one dryer) be made available.

Observation: Splitting laundry units below section level decreases the overall capability of laundry units and causes greater reliance on commercial contract laundry.

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1. (C) Recommend that, communication equipment, lighting equipment and carrier material be procured in sufficient quantities to enable this command to establish an adequate security and defense system.

2. (C) Recommend that, emphasis be placed on the security of classified material within USARV. 20

3. (U) Construction: Recommend that command coordination be directed to establish the highest priorities for ASP construction efforts, to insure adequate storage is available to meet the projected stockage objective.

4. (U) General: Since this unit's arrival in Vietnam it has not yet failed to accomplish its assigned missions of both an Ammunition Battalion Headquarters and Directorate of Ammunition. With the exception of recommendation mentioned in Para 3 above, there are no recommendations of operational significance to be made at this time.

5. (C) In order to continue the service being provided by the GOER's assigned this Command it is necessary that the unit be changed from a provisional type organization to a TO&E unit. It is recommended that a TO&E be established for the GOER or that authority be granted to form a medium truck company equipped with GOER's instead of the standard 5 ton tractor/trailer combinations.

6. (C) In view of the short supply of military design vehicles presently available within this theatre it is recommended that commercial vehicles be procured to fill these shortages but that they only be issued to units which are situated in areas and have missions which are conducive to this type of vehicle. This action could be expanded to include commercial substitutes for 2½ ton and 1¼ ton military vehicles.

7. (C) Consideration should be given to establishing a system of single port discharge vessels for Vietnam. The cost savings in expeditious delivery of cargo would outweigh the cost of holding or assembling cargo till a full vessel load is achieved.

8. (U) Judge Advocate Officer should make periodic visits to subordinate units to advise members of the unit of available legal services.

9. (C) That a Signal photo section be provided this command to fulfill the requirements for providing photographic and processing facilities for units attached to this command. With a complement of some 25 reporting headquarters accounting for over 12,000 personnel the requirement exists here for a Post, Camp and Station photographic facility.

10. (C) That aircraft continue to be provided for emergency resupply of Task Forces. These aircraft must be placed under the operational control of the Support Command involved and responsive to their needs.

11. (C) Recommend that a larger inventory of repair parts for bakery equipment be kept in-country in order to decrease down time.

12. (U) Recommend that laundry and bath units not be assigned solely on the basis of total strength but also on the basis of tactical operations supported and that civilian laundries continue to be contracted to make up some of the deficit in laundry service.

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S-2 Dec 66

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AVCA GO-O (15 Nov 66) 1st Ind
SUBJECT: Operational Report - Lessons Learned for Quarterly Period
Ending 31 October 1966 (RCS CSFOR-65) (U)

HEADQUARTERS, 1st Logistical Command, APO 96307

22 Nov 66

TO: Commanding General, US Army Support Command, Qui Nhon, APO 96238

1. (U) The Operational Report - Lessons Learned for your headquarters is returned for the following reasons:

a. The total number of days during the reporting period that the command engaged in training, troop movements, and/or operations was omitted. (USARV Regulation 870-2, paragraph 5(1)(b)).

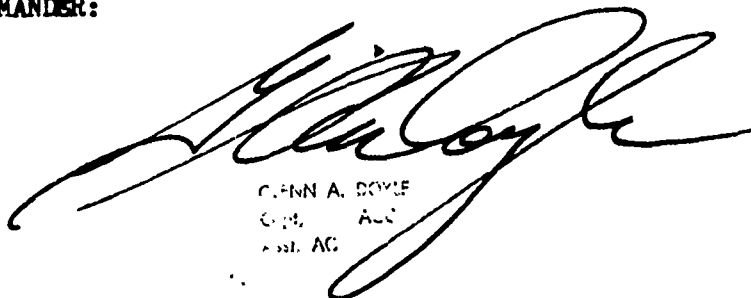
b. Several comments and numerous recommendations were made without a statement as to what action is being taken to correct them or to initiate corrective action by higher headquarters. This omission pertains to the following items: page 18, item entered for manifests from ammunition ships; page 21, item entered for in-coming Chaplains with units; page 22, item entered for reorganization under COSTAR; Section II, Part II, paragraphs: 1, 3, 5, 6, 7, 9, 11, and 12.

2. (U) Request your headquarters review USARV Regulation 870-2 and forward the corrective action indicated in paragraph 1 above to this headquarters NLT 2 Dec 66.

FOR THE COMMANDER:

TEL: Lynx 782/930

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GLENN A. BOYLE
Capt. AGC
Asst. AG

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FROM CLASSIFIED INCLOSURES

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AVCA-QN-GC (2 Dec 66) 2nd Ind
SUBJECT: Operational Report Lessons Learned

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HEADQUARTERS US ARMY SUPPORT COMMAND, QUI NHON, APC 96238 15 DEC 1966

TO: Commanding General, 1st Logistical Command, ATTN: GFCP-LH
APO 96307

1. Reference par 1b 1st Indorsement.
 - a. Number of days engaged in training - 92
 - b. Number of days engaged in troop movement - 29
 - c. Number of days engaged in operations - 72
2. Reference Observations and Recommendations in basic correspondence.
 - a. Inter-Manifests for ammunition ships: This problem has been brought to the attention of 1st Logistical Command in an effort to obtain accurate manifests.
 - b. Inter-Incoming Chaplains with units: This was brought to the attention of the Deputy USARV Chaplain at a recent Chaplains Conference. He indicated that excess Chaplains would be sent to combat areas.
 - c. Inter-Reorganization under COSFAR: Requisitions for personnel and equipment were submitted upon reorganization when the available resources were reallocated. Follow up action has been taken to obtain the necessary personnel and items of equipment.
 - d. Recommendations:
 - (1) Communication equipment, lighting equipment and barrier materials for security purposes. Follow up actions have resulted in little relief however substitutes are being utilized when and where possible.
 - (2) Construction projects, including AS construction, are continuously reviewed by this headquarters. Priorities are recommended commensurate with all construction requirements.
 - (3) A recommended TO&E for a GOSF Company is being started at this headquarters and will be submitted for approval upon completion.
 - (4) The substituting of commercial 5 ton trucks for K-Series vehicles is being done at this time. As far as possible commercial 1 ton and 2 ton vehicles are being substituted for K series vehicles.

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AVCA-QN-GO (2 Dec '66)

SUBJECT: Operational Report Lessons Learned

(5) Single port discharge for vessels has been discussed with the Director of Transportation 1st Logistical Command and MSTs representatives visiting from Japan.

(6) The present approved TD for this headquarters does not provide for a signal photographic section. A recommended change to TD will be forwarded.

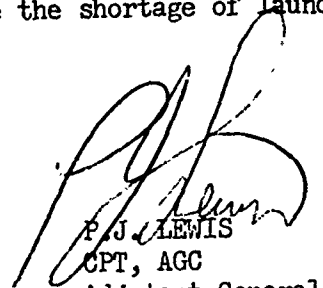
(7) Repair parts for bakery equipment have been placed on requisition. Director of Services 1st Logistical Command was appraised of this by letter on 13 September 1966.

(8) The arrival of the programmed QM Platoon (Composite) in the near future will eliminate the shortage of laundry and bath units.

FOR THE COMMANDER:

QNL 142/167

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P. J. LEWIS
CPT, AGC
Adjutant General

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AVCA 00-0 (2 Dec 66) 3d Ind
SUBJECT: Operational Report for Quarterly Period Ending 31 October 1966
(ECS CSFOR-65)

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Headquarters, 1st Logistical Command, APO 96307

TO: Deputy Commanding General, United States Army Vietnam, ATTN: AVHGC-DH, APO 96307

1. (U) The Operational Report - Lessons Learned submitted by the USA3C Qui Nhon for the quarter ending 31 October 1966 is forwarded herewith.

2. (U) Reference Section I, paragraph 6j(1)(c): The 18th Engineer Brigade construction directive, Bde 66-240DC-937, was published on 28 October 1966, and directs the design and construction of the 30 additional ammunition storage pads required at Qui Nhon.

3. (U) Reference Section I, paragraph 7a(3): Improved blower shafts for the TAIYO 100 KW generators have been received from the manufacturer and shipped to all areas in sufficient quantities to repair the unserviceable generators.

4. (U) This headquarters concurs with action taken to correct signal problem areas. The unit has indicated that requisitions have been submitted for the additional equipment required and that a change to the present TD is being submitted to increase the available photographic capability.

5. (U) Reference Section II, Part I, Item - Lighting: The following actions have been initiated to alleviate the overall shortage of generators in this area:

a. The present needs and available assets are being reviewed and a redistribution of serviceable 100 KW generators on a priority basis is being accomplished.

b. Design and construction of the permanent power systems for major cantonment areas has been accelerated by USARV.

c. Priority shipment of all sized generators from CONUS has been requested to alleviate many problem situations, as well as permitting maximum utilization of present assets.

6. (U) Reference: Page 18, Item: Manifests from Ammunition Ships. On 5 December a letter was sent to the Commanding General, USAAPSA, requesting assistance in the following:

a. Ensuring that ships loaded in CONUS for SEA maintain the maximum

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AVCA GO-O

SUBJECT: Operational Report for Quarterly Period Ending 31 October 1966
(RCS CSFOR-65)

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degree of lot integrity possible.

b. The forwarding of accurate manifests which indicate the type, lot numbers and quantities per lot of all ammunition.

7. (C) Reference page 18, Item: Goer Family of Vehicles: The Goer vehicles were relocated from Cam Ranh Bay to Pleiku to be tested in mud caused by the monsoon rains. Their application in this area has been excellent. A request has been forwarded to extend the test period indefinitely and a TDA is in the process of being established.

8. (U) Reference page 19, Item: 5 ton Commercial Tractors: The need for 5 ton military tractors was such that procurement could not meet the demand for both replacements in RVN and for new units that were to be deployed to RVN. Commercial 5 ton tractors were accepted as substitutes for 5 ton military vehicles. Without the characteristics inherent to military vehicles it cannot be expected that commercial vehicles will do the job of military vehicles. These commercial vehicles must be placed and used in areas and under conditions for which they are best suited and with military vehicles being used for line haul and off road operations.

9. (C) Reference page 19. Item: Multiple Ports of Discharge

a. The concept of all vessels calling at RVN as single port of call vessels is basically a good one. It is a target which the loading terminal must view. However the realities of the situation must be recognized:

(1) Vessel bottoms are critical.

(2) CONUS ports have limited storage facilities. They cannot stockpile cargo any better than we can.

(3) Vessels must be loaded to their maximum carrying capability. This requires a cross section of high cube and heavy weight cargo.

(4) Time is lost in the states if vessels are required to move to Long Beach for rations, to Oakland for general cargo and vehicles and to the Northwest for lumber.

(5) Finally, the number of vessel diversions which are caused by military necessity in RVN, causes many cases of multiple ports of call. Since July of this year of the 535 vessels calling in RVN military ports, 153 were diverted from their original routing.

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AVCA CO-O

SUBJECT: Operational Report for Quarterly Period Ending 31 October 1966
(RCS CSFOR-65)

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b. It is extremely rare that vessels are returned to holding once they are called forward to discharge.

10. (U) Reference, page 16, Article 15 Proceedings: Every unit commander must have and use the 1963 Addendum to the MCM and AF 27-15, as changed. This is specifically required by para 5a, LC Reg 27-1, 12 Dec 66. JA consultation is always desirable, but is not considered a satisfactory substitute for the commander's use of the basic documents. Publications of which there are shortages must be requisitioned and obtained through normal publications channels.

11. (U) Reference page 20, Claims against the U.S. Government: The problem here, if any, is one of safety, not law. Administration of the foreign claims program has been good.

12. (U) Reference page 20, Courts-Martial: During the period 1 Aug 66 through 31 Oct 66 a substantial improvement in the caliber of the court-martial work forwarded to this headquarters for supervisory review has been noticed. This is due, however, to the newly implemented procedure of local correction on the advice of the USMC, 1st, Judge Advocate. Education program and periodic bulletins from the SJA, this help, are also efficacious in reducing error. However, inexperienced courts and boards clerks who receive CJT in Vietnam do not have a long period of productive work in Vietnam. An increase in the number of trained legal clerks from COMUS would be helpful.

13. (U) Reference page 21, Item: In-Coming Chaplains with Units: Present Department of the Army policy requires that all TOE units deployed to Vietnam arrive at full TOE strength. Unit commanders are not given an option as to which spaces will be filled. Units alerted in COMUS for deployment seldom know their exact destination prior to shipment and arrival in-country. The needs of the command will of necessity change between alert and arrival. Therefore, to arbitrarily delete chaplain spaces without proper justification is unwise. The USV-CI has recommended to DA that certain type units arrive in-country with a reduced number of chaplains, and the remaining TOE authorization be sent through the pipe-line as individual replacements. This would give flexibility in assignment of chaplains based on area-unit-coverage needs.

14. (C) Reference page 22, Item: Reorganization Under COMUS: Observation that it is useless to organize a unit in a Theater of Operations where there is not sufficient equipment for all units in the area is not considered valid. While some TOE equipment is limited, the main reason USV-CI, Qui Nhon units are currently short some equipment is their

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AVCA 00-0

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**SUBJECT: Operational Report for Quarterly Period Ending 31 October 1966
(RCS CSFOR-65)**

failure to submit timely requisitions. While there have been shortages of personnel and equipment under the reorganization because of increases in authorizations, the reorganization has provided an adequate maintenance structure with the exception of insufficient engineer construction equipment maintenance capability. MTOEs are being submitted to resolve this problem.

15. (U) Reference page 22, Item: Condition of Baking Equipment. Follow-up action has been taken by this headquarters on spare parts for field bakeries. This headquarters has established a 5% maintenance float of field bakery ovens and mixer make-up trailers. Requisitions were submitted by this headquarters to CONUS in October 1966 for maintenance float equipment.

16. (U) Reference page 23, Item: Laundry Units. Concur. One washer and one dryer can support 840 troops at ten pounds per man per week during combat operations. The frequency of search and destroy missions necessitates deployment of split laundry sections. This problem will be resolved with the input of the new Eidal single-trailer laundry equipment presently arriving in-country and the construction of 9,800-man fixed laundries at tactical unit base camps. Qu' Nhon Support Command has been informed of action being taken to reduce split laundry sections where possible.

17. (C) Reference page 24 Paragraph 1. Perimeter lighting requirements and power accessories have been programmed in accordance with construction priorities. Material availability is therefore not in question.

18. (U) Reference Section II, Part II, paragraph 3: Construction of ammunition storage facilities holds a high priority in construction requirements for the 1st Logistical Command. The priority established at the USARV Facilities Review Board meeting on 8 Sep 66 was priority 16 out of 33 projects. This project has since been incorporated into a construction schedule based upon incoming ammunition tonnages and is scheduled for completion 1 April 1967.

19. (U) Reference, para 8, page 24. No necessity is seen for periodic visits of the JA to units to advise troops of available legal services. Standard bulletin-board posting of the legal assistance office location and hours should suffice. However, periodic visits to commanders to discuss their legal problems and encourage them to seek counsel in advance of action, would be desirable.

20. (C) Reference para 11, page 24. Spare parts for field bakery units are established by TM 10-7360-201-20P. An increase in spare parts is authorized based upon usage factor. This experience is the basis for requisitioning additional spare parts to support field equipment. Paragraph 6-2, AR 75-35 authorizes increases in the prescribed load lists based upon experience

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factors. A letter will be submitted to Qui Nhon Support Command citing references to use in requesting increases in spare parts for field bakery units.

21. (U) Reference: Para 12, page 24: Concur. Recent requisition of equipment has been based on estimated requirements of task forces.

22. (U) Concur with the basic report as modified by the comments contained in the preceding indorsements. The report is considered adequate.

FOR THE COMMANDER:

TEL: Lynx 782/430

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Glenn A. Doyle
Cpt, ACC
Asst Adjutant General

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AVHGC-DH (15 Nov 66)

4th Ind

SUBJECT: Operational Report-Lessons Learned for the Period Ending
31 October 1966 (RCS CSFOR-65)

HEADQUARTERS, UNITED STATES ARMY VIETNAM, APO San Francisco 96307

MAR 16 1967

TO: Commander in Chief, United States Army, Pacific, ATTN: GPOP-OT
APO 96558

1. This headquarters has reviewed the Operational Report-Lessons Learned for the period ending 31 October 1966 from Headquarters, United States Army Support Command, Qui Nhon as indorsed.

2. Pertinent comments are as follows:

a. Reference Paragraph 1, Section II, Page 24; and Paragraphs 5 and 17, 3d Indorsement: Action Taken by 1st Logistical Command is considered appropriate.

b. Reference Paragraph 2, Section II, Page 24: Personnel and document security has previously been emphasized throughout USARV commands and such effort is continuing.

c. Reference Paragraph 6j (3)(C), Section I, Page 9; and Paragraph 3, Section II, Page 24: The 18th Engineer Brigade issued a directive in November 1966 directing construction of the 50 pads.

d. Reference Paragraph 5, Section II, Page 24: Evaluation has been completed. GOER vehicles are operational under the Operational Control Authority (OCA) of Pleiku Sub-Area Command. Spaces have been identified for trade off and the TDA has been approved by 1st Logistical Command. The TDA is to be submitted to this headquarters in the very near future.

e. Reference Paragraph 6, Section II, Page 24: Concur with comments in paragraph 8, 3d Indorsement.

f. Reference Paragraph 7, Section II, Page 24: Concur with comments in paragraph 9, 3d Indorsement.

g. Reference Paragraph 8, Section II, Page 24: Concur with comments in paragraph 19, 3d Indorsement. This headquarters continues to provide legal assistance as required.

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AVHGC-DH (15 Nov 66)

SUBJECT: Operational Report-Lessons Learned for the Period Ending
31 October 1966 (RCS CSFOR-65)

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h. Reference Paragraph 9, Section II, Page 24: Action proposed in paragraph 2(6), 2d Indorsement is appropriate.

i. Reference Paragraph 10, Section II, Page 24: Concur with unit actions; however, nonconcur with the desirability of a full time aircraft for this purpose as traffic will not support such a requirement.

j. Reference Paragraph 11, Section II, Page 24: Action indicated in paragraph 15, 3d Indorsement is appropriate.

k. Reference Paragraph 12, Section II, Page 24: Concur with corrective action to be taken as indicated in paragraph 16, 3d Indorsement.

FOR THE COMMANDER:

for *Bob K. Brown*
for *1st Lt. Brown*
for *1st Lt. Brown*

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GPOP-OT(15 Nov 66)

5th Ind (U)

**SUBJECT: Operational Report-Lessons Learned for the Period Ending
31 October 1966 (RCS CSFOR-65), HQ US Army Spt Comd, Qui Nhon**

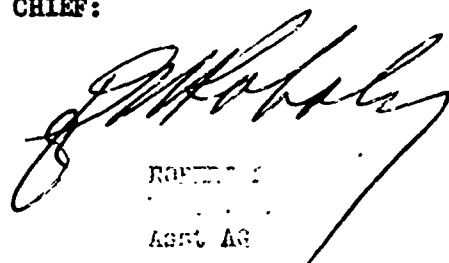
HQ, US ARMY, PACIFIC, APO San Francisco 96558

29 MAR 1967

**TO: Assistant Chief of Staff for Force Development, Department of the
Army, Washington, D. C. 20310**

This headquarters concurs in the basic report as indorsed.

FOR THE COMMANDER IN CHIEF:



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ROBERT C.
ASST AG

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